

TANAH MERAH COUNTRY CLUB

RULES

14th Edition 2026

(Revision 5)

(Updated on 4 June 2026)

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1. DEFINITION

Words importing the masculine gender include the feminine gender and words importing only the singular number include the plural number and vice-versa.

2. In these Rules and any Bye-Law made hereunder, unless the context otherwise requires:

“The Club” means the Tanah Merah Country Club;

“Chairman” means the Chairman of the Club;

“Deputy-Chairman” means the Deputy-Chairman of the Club;

“Members” means Honorary, Ordinary, Corporate, Subscribing (Category A), Subscribing (Category B), Term, Visiting, Absent and any other class of Members as the Club may from time to time admit;

“Children” means any of the following, namely, son, daughter, step-son, step-daughter, adopted son and adopted daughter who are under the age of twenty-one (21) years and are unmarried;

“General Manager” means the General Manager of the Club.

“Local membership” means the membership in the Club of any individual Member who is a Singapore citizen or permanent resident of Singapore and any Corporate Member whose nominee is a Singapore citizen or a permanent resident of Singapore.

“Foreign membership” means the membership in the Club of any individual Member who is not a Singapore citizen or permanent resident of Singapore and any Corporate Member whose nominee is not a Singapore citizen or permanent resident of Singapore.

3. NAME

- (i) The Club shall be called the "Tanah Merah Country Club"
- (ii) The registered office of the Club shall be situated at

Tanah Merah Country Club
25 Changi Coast Road
Singapore 499803

4. OBJECTS

The objects of the Club are:

the provision and maintenance of Clubhouses and of the opportunities and facilities of golfing, swimming, tennis, squash and other forms of recreation for its Members.

5. LIABILITY OF CLUB

- (i) At all times, all persons are responsible for their own safety within the Club's premises.
- (ii) Members and/or their guest(s) entering the Club's premises or using the Club facilities do so at their own risk and shall take all necessary care to avoid personal injury and/or loss or damage occasioned to any personal property.

- (iii) The Club shall not be liable to the Members and/or their guest(s) for any injury or death suffered or sustained in or about the Club's premises or through the use of the Club facilities.
- (iv) The Club shall not be liable for any loss or damage occasioned to any personal property belonging to a Member and/or his guest(s) on the Club premises or which arises through the use of the Club's facilities.

6. CHAIRMAN & DEPUTY-CHAIRMAN

The Club shall have a Chairman and Deputy-Chairman who shall be appointed by the Permanent Secretary, Ministry of Law. The Chairman and Deputy-Chairman shall hold office for a period of one (1) year (or such longer period not exceeding two (2) years), as directed by the Permanent Secretary, Ministry of Law, and on such terms as the Permanent Secretary, Ministry of Law, shall in his discretion deem fit. A retiring Chairman or Deputy-Chairman shall be eligible for re-appointment.

7. PATRONS

- (i) The General Committee may, with the concurrence of the Chairman, appoint persons of distinction to be Patrons of the Club.
- (ii) A Patron admitted before 1 January 2016 may at any time convert his membership to Ordinary Membership with all the rights and privileges of an Ordinary Member upon payment to the Club of a sum of S\$15,000.00.

8. MEMBERSHIP

- (i) The categories of Members shall include (but not be limited to) the following:
 - (a) Honorary Members
 - (b) Ordinary Members
 - (c) Corporate Members
 - (d) Subscribing Members (Category A)
 - (e) Subscribing Members (Category B)
 - (f) Term Members
 - (g) Visiting Members
 - (h) Absent Members

- (ii) The General Committee may from time to time create new classes of membership on such terms and conditions as the General Committee determines.

- (iii) Subject to these Rules, the General Committee may at its absolute discretion accept or reject applications for membership.

- (iv) The spouse and children of Members shall be entitled to use the facilities of the Club subject to these Rules and any Bye-Law made under these Rules.

- (v) A Member shall be fully responsible and liable for the conduct and debts of his spouse and/or children. Any misconduct or breach of the **Rules or Bye-Laws of the Club** by a spouse or children shall be deemed to be the misconduct committed or breach of the **Rules or Bye-Laws of the Club** by the Member. It is the duty of a Member to acquaint his spouse and/or children as to the Rules and Bye-Laws of the Club.

- (vi) Notwithstanding paragraph (iv) above, the General Committee may at any time in its absolute discretion withdraw the privileges of the Club from the spouse and/or children of any Member, and the General Committee shall not be obliged to give any reasons whatsoever for the said withdrawal of privileges.
- (vii) Notwithstanding paragraph (iv) above and without prejudice to paragraph (vi) above, the spouse and/or children of a Member who has/have been suspended or expelled under Rule 50 shall not be entitled to use the facilities of the Club during the period of the suspension or from the date of the expulsion as the case may be.
- (viii) Total foreign memberships in the Club (excluding Visiting Members) shall not exceed 30% of the total membership of the Club or such lower percentage as the General Committee may from time to time determine. The General Committee shall from time to time declare the percentage of foreign memberships in the Club held by nationals of any foreign country.
- (ix) For the purpose of paragraph (viii), the nationality of a Corporate Member shall be deemed to be that of the nominee appointed by it, pursuant to Rule 11(ii).

9. HONORARY MEMBERS

- (i) The General Committee may, with the concurrence of the Chairman, invite any person to be an Honorary Member for such period as it deems fit. Honorary Members shall not be required to pay any Entrance Fee or Subscription. An Honorary Member shall enjoy all the rights and privileges of an Ordinary Member except the right to vote and the right to transfer his membership.
- (ii) An Honorary Member admitted before 1 January 2016 whose membership is not subject to qualification as to time or other conditions may at any time convert his membership to Ordinary Membership with all the rights and privileges of an Ordinary Member upon payment to the Club of a sum of S\$15,000.00.

10. ORDINARY MEMBERS (effective 28 November 2023)

- (i) Subject to the approval of the General Committee and on payment of the transfer fee as set out hereunder an Ordinary Member may transfer his membership to any person.
- (ii) The transfer fee for the transfer of Ordinary Membership shall be determined by the General Committee in its absolute discretion from time to time.

Provided that:

- (a) where the transferee is the spouse of the Ordinary Member transferor, the transfer fee shall be one-fifth of the Entrance Fee payable by an Ordinary Member at the time the said transferor was admitted to the Club, or at a concessionary rate as may be determined by the General Committee in its absolute discretion from time to time (including the imposition of limitations such as, but not limited to, the concessionary transfer fee being applicable on a once-off basis, which is reset upon the occurrence of the full transfer fee being paid), whichever is the lower; and
- (b) where the transferee is a child of the Ordinary Member transferor, the transfer fee shall be one-fifth of the Entrance Fee payable by an Ordinary Member at the time the said transferor was admitted to the Club, or if the transferor is at or above an age to be determined by the General Committee, a transfer fee at a concessionary rate as may be determined by the General Committee in its absolute discretion from time to time (including the imposition of limitations such as, but not limited to, the concessionary transfer fee being applicable on a once-off basis, which is reset upon the occurrence of the full transfer fee being paid), whichever is the lower.

11. CORPORATE MEMBERS

- (i) The General Committee may, subject to these Rules, admit companies or corporations as Corporate Members.
- (ii) At the time a Corporate Member applies to be admitted to the Club, it shall nominate one person attached to or

employed by that Corporate Member as its nominee, and such person shall upon his acceptance by the General Committee and upon payment of a nomination fee, be entitled to enjoy the full rights and privileges of an Ordinary Member except the right to transfer his membership. Where a nominee vacancy occurs in respect of a Corporate Membership, the Corporate Member shall nominate a person to fill such vacancy within three (3) months of the nominee vacancy occurring, where the Corporate Member was admitted after 6 May 2022; failing which the Corporate Member shall be liable to pay a nomination fee. Where the nomination fee has been paid by the Corporate Member, any nominee subsequently accepted by the General Committee under Rule 11(iii) shall not be required to pay the nomination fee.

- (iii) The nominee, whether original or substituted, of a Corporate Member shall be subject to acceptance by the General Committee. Such nominee shall upon his acceptance pay a nomination fee in such sums as the General Committee may determine from time to time.
- (iv) Subject to the approval of the General Committee, a Corporate Member may transfer its membership to any company or corporation. The transfer fee for the transfer of corporate membership shall be determined by the General Committee from time to time.
- (v) The Corporate Member shall remain fully liable for the payment of all subscriptions and monies due on the Corporate Member's account with the Club as well as for the nomination fees and all monies due on its nominee's account with the Club.

12. SUBSCRIBING MEMBERS (CATEGORY A)

- (i) Subscribing Membership (Category A) shall be open to senior officers of the Government and Statutory Boards.
- (ii) Upon acceptance by the General Committee, a Subscribing Member (Category A) shall enjoy all the rights and privileges of an Ordinary Member except the right to transfer his membership.
- (iii) The number of Subscribing Members (Category A) shall not exceed 15% of the total number of Club Members.
- (iv) A Subscribing Member (Category A) admitted before 1st November 1989 may elect to be an Ordinary Member upon payment to the Club of the difference between the Entrance Fee paid by him and the Entrance Fee payable by an Ordinary Member at the time he was admitted as a Subscribing Member (Category A), provided he has been a Subscribing Member (Category A) for not less than five (5) years.
- (v) A Subscribing Member (Category A) admitted after 1st November 1989 may elect to be an Ordinary Member upon payment to the Club of the difference between the Entrance Fee paid by him and the Entrance Fee payable by an Ordinary Member at the time he was admitted as a Subscribing Member (Category A), provided he has been a Subscribing Member (Category A) for not less than ten (10) years.
- (vi) A Subscribing Member (Category A) who ceases to be employed by the Government or the Statutory Board after a five (5) or ten (10) year period (as the case may be)

referred to in paragraphs (iv) and (v) shall be entitled to remain a Subscribing Member (Category A).

- (vii) Where a Subscribing Member (Category A) resigns from office in the Government or a Statutory Board where he was employed at the time of his admission, before the five (5) or ten (10) year period referred to in paragraphs (iv) and (v) respectively, his membership shall cease forthwith.
- (viii) Notwithstanding the provisions of this Rule, the General Committee may with the approval of the Chairman, allow a Subscribing Member (Category A) admitted before 1st November 1989 who has been a Subscribing Member (Category A) for less than five (5) years and a Subscribing Member (Category A) admitted after 1st November 1989 who has been a Subscribing Member (Category A) for less than ten (10) years to convert his membership to Ordinary Membership in accordance with the provisions of paragraphs (iv) and (v) above.
- (ix) Where a Subscribing Member (Category A) retires from office in the Government or Statutory Board before the five (5) or ten (10) year period referred to in paragraphs (iv) and (v) respectively, he shall be entitled to remain as a Subscribing Member (Category A) notwithstanding his ineligibility to convert his membership to Ordinary Membership.

13. SUBSCRIBING MEMBERS (CATEGORY B)

MEMBERSHIPS PURCHASED DIRECTLY FROM THE CLUB

- (i) With effect from 17 September 1991, purchase of

Subscribing Membership (Category B) from the Club is open to one (1) child only of twenty-one (21) years of age and above (but subject to an upper age limit from time to time determined by the General Committee) of Honorary Members, Ordinary Members and Subscribing Members (Category A) who have been admitted to such membership on or before 14 October 1992.

- (ii) Upon approval of the purchase by the General Committee, the Subscribing Member (Category B) shall enjoy all the rights and privileges of an Ordinary Member except that the right to transfer his/her membership is subject to paragraph (iv).
- (iii) The number of Subscribing Members (Category B) shall not exceed 20% of the total number of Club Members.
- (iv) A person admitted as a Subscribing Member (Category B) pursuant to paragraph (i) may elect to be an Ordinary Member upon payment to the Club of the difference between the Entrance Fee paid by him and the Entrance Fee payable by an Ordinary Member at the time he was admitted as a Subscribing Member (Category B), provided he has been a Subscribing Member (Category B) for not less than three (3) years. The period of three (3) years mentioned in this Rule shall commence from 1st January 1992 with regard to Subscribing Members (Category B) admitted to membership on or before 1st January 1992, and from the date of admission with regard to Subscribing Members (Category B) admitted to membership after 1st January 1992. For the purpose of this Rule and with respect in particular to Subscribing Members (Category B) admitted before 20th November 1989, the Entrance Fee payable by an Ordinary Member

at the time of their admission shall be deemed to be S\$150,000.00. The children of a Subscribing Member (Category B) who becomes an Ordinary Member pursuant to this Rule shall not be eligible for Subscribing Membership (Category B).

MEMBERSHIPS PURCHASED FROM OTHER SUBSCRIBING MEMBERS (CATEGORY B)

- (v) Honorary Members, Ordinary Members and Subscribing Members (Category A), whose child is below the age of twenty-one (21) at the time of admission, may purchase a Subscribing Membership (Category B) for his or her child of twenty-one (21) years of age and above (but subject to an upper age limit from time to time determined by the General Committee) from a Subscribing Member (Category B) (who obtained his membership pursuant to paragraph (i)) agreeing to transfer his or her Membership. Honorary Members, Ordinary Members and Subscribing Members (Category A) shall not be entitled to have more than two (2) children who are Subscribing Members (Category B) at any one time.
- (vi) Upon approval of the purchase by the General Committee, the Subscribing Member (Category B) shall enjoy all the rights and privileges of an Ordinary Member except the right to transfer his membership.
- (vii) A transfer under paragraph (v) is subject to the approval of the General Committee and on payment of the transfer fee which shall be determined by the General Committee in its absolute discretion from time to time.

- (viii) A person admitted as a Subscribing Member (Category B) pursuant to paragraph (v) may elect to be an Ordinary Member upon payment to the Club of the sum of S\$150,000.00, provided he has been a Subscribing Member (Category B) for not less than three (3) years. The children of a Subscribing Member (Category B) who becomes an Ordinary Member pursuant to this Rule, shall not be eligible for Subscribing Membership (Category B).
- (ix) With effect from 28th September 1988, the membership of a Subscribing Member (Category B), shall cease forthwith upon the transfer of membership in the Club by the parent of such Subscribing Member (Category B) (other than a transfer made subject to sub-paragraphs (a), (b) and (c) herein), within three (3) years of his becoming a Subscribing Member (Category B), and the Subscribing Member (Category B) shall not be entitled to any refund of fees paid.

The period of three (3) years mentioned in this Rule shall commence from 1st January 1992 with regard to Subscribing Members (Category B) admitted to membership on or before 1st January 1992, and from the date of admission with regard to Subscribing Members (Category B) admitted to membership after 1st January 1992.

- (a) A transfer of membership to his spouse or child and such spouse or child not transferring that membership within three (3) years of the Subscribing Member (Category B) becoming a Subscribing Member (Category B).
- (b) A transfer of membership on his death.
- (c) A transfer of membership (other than to a spouse or child of such Member) which the General Committee, on application by such Member or his legal personal representative, determines on grounds of hardship shall not cease the membership of the Subscribing Member (Category B) referred to in this Rule.
- (x) With effect from 28th September 1988, the membership of a Subscribing Member (Category B), shall cease forthwith if the parent of such Subscribing Member (Category B) being a Subscribing Member (Category A)

shall:-

- (a) resign from office in the Government or a Statutory Board; or
- (b) resign pursuant to Rule 23; or
- (c) cease to be a Member pursuant to Rule 24

before the expiry of the five (5) or ten (10) year period since becoming a Subscribing Member (Category A).

- (xi) For the avoidance of doubt, a Subscribing Member (Category B) eligible under these Rules to convert his membership to Ordinary Membership shall be entitled to remain as a Subscribing Member (Category B).

14. TERM MEMBERS (effective 20 January 2025)

- (i) The General Committee may, subject to these Rules, admit individuals as Term Members.
- (ii) Term Memberships shall be issued for such periods and on such terms and conditions as the General Committee determines.
- (iii) A Term Member shall enjoy all the privileges of an Ordinary Member but he shall not be entitled to vote, hold office or transfer his membership.
- (iv) The General Committee may from time to time create new sub-classes of Term Memberships on such terms and conditions as the General Committee determines.

15. VISITING MEMBERS

- (i) The General Committee may, on the introduction of a Member other than a Visiting or Absent Member, permit any person temporarily residing in Singapore to become a Visiting Member of the Club for any period not exceeding three (3) months at such weekly or monthly subscriptions as the General Committee may from time to time determine.

- (ii) A Visiting Member shall be entitled to enjoy all the facilities of the Club as a Member except that he shall not be entitled to play golf on Saturdays, Sundays or Public Holidays (except with the permission of the Captain), shall not enter for any competition (other than those competitions expressly declared to be open to Visiting Members) or inter-Club matches, and shall not be entitled to introduce any guest to the Club. The Member who introduces the Visiting Member shall be responsible for any debt to the Club incurred by such Member including any subscription. All applications for such membership shall be made on an approved form signed by the introducing Member.

16. ABSENT MEMBERS

- (i) Any Member, not being a Corporate Member, who is normally resident in Singapore leaving Singapore for not less than six (6) months, and gives notice of his intended departure to the Secretary shall be placed on the list of absentees provided that he has paid all amounts due by him or her to the Club. The maximum period of Absent Membership shall be determined by the General Committee from time to time.
- (ii) An Absent Member shall remain on the Absent Members' list so long as he keeps his account in credit. The subscription for Absent Members shall be determined by the General Committee from time to time. Such Member shall pay such subscription for the period of his absence but shall be liable for the full subscription for the month in which he leaves and the month in which he returns.
- (iii) The spouse and children of an Absent Member shall not be entitled to use the facilities of the Club during the period of the Member's absence.
- (iv) Any Member with medically certified prolonged illness may apply to the General Committee to be placed on the Absent Members' list. Upon approval by the General Committee, such Member shall pay such subscription for the period of his absence pursuant to paragraph (ii).

17. GUESTS

- (i) Any Member or his spouse other than a Visiting Member may, subject to the Bye-Laws of the Club, introduce guests to the Club. A guest may enjoy all the facilities of the Club and shall be governed by the Rules and Bye-Laws of the Club, provided that any guest using the golf course, swimming pool, tennis courts, and squash courts or other facilities shall pay such fees and shall comply with such terms and conditions as may be prescribed by the General Committee.
- (ii) A Member introducing a guest or whose spouse introduces a guest shall be fully responsible for any debt incurred by such guest and for any breach of Rules and Bye-Laws of the Club by such guest as if such debt was incurred or such breach was committed by the Member. It is the duty of the introducer to acquaint his guest as to whether there are any restrictions against the use of golf course, swimming pool, tennis courts, squash courts and other such facilities by guests.
- (iii) Notwithstanding paragraph (i) above, the General Committee may at any time in its absolute discretion withdraw the privileges of the Club from any guest and the General Committee shall not be obliged to give any reasons whatsoever for the said withdrawal of privileges.

- (iv) No person who has ceased to be a Member under Rule 24 or from whom the privileges of the Club have been withdrawn or who has been declared by the General Committee to be unsuitable to be introduced as a guest may be introduced as a guest into the Club unless with the permission of the General Committee.

18. ENTRANCE FEE

- (i) The Entrance Fee payable by the various categories of Members shall be determined by the General Committee from time to time.
- (ii) The General Committee may allow the payment of the Entrance Fee by installments.

19. MONTHLY SUBSCRIPTION

- (i) The monthly subscription payable by the various categories of Members shall be determined by the General Committee from time to time.
- (ii) The monthly subscription shall be chargeable from a date to be fixed by the General Committee and shall thereafter be payable in advance on the first day of each month.
- (iii) The General Committee shall have power at any time to suspend or vary the monthly subscription payable by any category of Members.

20. GREEN FEE

The green fee payable shall be determined by the General Committee from time to time.

21. OTHER FEES AND CHARGES

The General Committee shall have the power at any time to impose levies, lease premiums, penalties and any other fees.

22. MEMBERS' ACCOUNT

- (i) The account of each Member with the Club shall be kept as directed by the General Manager and each Member of the Club shall keep his account in credit.
- (ii) The General Committee may require Members to place a deposit with the Club in a sum not exceeding in the aggregate of a year's subscription provided that in any special case the General Committee may require a deposit in excess of a year's subscription.
- (iii) Should any Member's account not be in credit, the General Manager may, after due notification has been given, withdraw the privileges of the Club until credit has been established.
- (iv) No Member who has been notified that his account is in debit can enter for or take part in any Club competition or in any inter-Club match or vote at any meeting so long as his account is in debit.

- (v) If the Member fails to place his account in credit within fourteen (14) days after notice from the General Manager, the General Manager shall give him a notice by registered post stating that unless his account is placed in credit within a further period of fourteen (14) days, his name will be posted on the Club Notice Board as a defaulter.
- (vi) If the Member fails to place his account in credit after the said fourteen (14) days, the General Manager shall, with the approval of the Treasurer, list his name on the Club Notice Board as a defaulter.
- (vii) If the Member fails to place his account in credit within fourteen (14) days of his name being posted as a defaulter, the General Manager shall seek the approval of the General Committee to expel him.
- (viii) A Member who ceases to be a Member under this rule shall not thereafter be eligible as a candidate of the Club.
- (ix) Such Member if he holds a transferable membership shall, subject to these Rules, transfer his membership within three (3) months of his ceasing to be a Member. If he does not transfer his membership within the said period of three (3) months, the Club shall have the right to transfer his membership on his behalf. All expenses incurred by the Club in connection with the transfer and all monies due to the Club, if any, shall be deducted from the proceeds of sale. The balance of the proceeds of sale shall be paid to the Member.

23. RESIGNATION

A Member may at any time by giving notice in writing to the General Manager resign his membership of the Club, but shall continue to be liable for any subscription or other debt due and not paid at the date of his resignation. Any such Member having discharged all his liabilities to the Club and wishing to rejoin may make a fresh application in accordance with these Rules.

24. CESSATION OF MEMBERSHIP

- (i) Unless the General Committee deems otherwise, any Member:-
- (a) who has been convicted of any offence involving violence or dishonesty or shall suffer imprisonment for any reason whatsoever; or
 - (b) who becomes an enemy alien; or
 - (c) who has been expelled; or
 - (d) who has been adjudicated a bankrupt as from the date of such adjudication or makes a composition or arrangement with his creditors; or
 - (e) who leaves the country to escape criminal proceedings
- shall cease to be a member.

- (ii) A Member on ceasing to be a Member shall forfeit all rights to the Club, its property and its funds.
- (iii) A Member who ceases to be a Member under this rule shall not thereafter be eligible as a candidate for membership of the Club.
- (iv) Such Member if he holds a transferable membership shall, subject to these Rules, transfer his membership within three (3) months of his ceasing to be a Member. If he does not transfer his membership within the said period of three (3) months, the Club shall have the right to transfer his membership on his behalf. All expenses incurred by the Club in connection with the transfer and all monies due to the Club, if any, shall be deducted from the proceeds of sale. The balance of the proceeds of sale shall be paid to the Member or where appropriate to the Official Assignee.

25. TRANSFER OF MEMBERSHIP ON DEATH

- (i) Upon the death of a Patron or Member, provided that at the time of his death he had a transferable membership or was eligible to convert his membership to Ordinary Membership, the General Committee shall, subject to the provisions of paragraphs (ii), (iii), (iv) and (v) hereof, convert the membership to an Ordinary Membership (save for a Member with an Ordinary Membership) and transfer the membership of the deceased Patron or Member to the person nominated by the deceased Patron or Member prior to his death or to the person nominated by the legal personal representative(s) of the deceased Patron or Member. If the nominee of the deceased Patron or Member, or his legal personal representative(s) is under the age of twenty-one (21), the membership shall be held in trust by the General Committee for such person until he attains the age of twenty-one (21).

- (ii) In the case of a Patron or Honorary Member all of whom were admitted before 1 January 2016, his membership shall, subject to paragraph (i) hereof, be transferred on payment to the Club of the fees payable upon conversion to Ordinary Membership under Rules 7 or 9 (as the case may be) by the nominee of the deceased Patron or Honorary Member or of his legal personal representative(s).

- (iii) The membership of a Subscribing Member (Category A) admitted before 1st November 1989 shall cease forthwith if he dies before the five (5) year period referred to in Rule 12(iv). Save as aforesaid the membership of a Subscribing Member (Category A) admitted before 1st November 1989 shall, subject to paragraph (i) hereof be transferred on payment of the Club of the fees payable upon conversion to Ordinary Membership under Rule 12(iv) by the nominee of the deceased Subscribing Member (Category A) or of his legal personal representative(s).

- (iv) The membership of a Subscribing Member (Category A) admitted after 1st November 1989 shall cease forthwith if he dies before the ten (10) year period referred to in Rule 12(v). Save as aforesaid the membership of a Subscribing Member (Category A) admitted after 1st November 1989 shall, subject to paragraph (i) hereof, be transferred on payment to the Club of the fees payable upon conversion to Ordinary Membership under Rule 12(v) by the nominee of the deceased Subscribing Member (Category A) or of his legal personal representative(s).

- (v) The membership of a Subscribing Member (Category B) shall cease forthwith if he dies before the three (3) year period referred to in Rule 13(iv) and (viii). Save as aforesaid the membership of a Subscribing Member (Category B) shall, subject to paragraph (i) hereof, be transferred on payment to the Club of the fees payable upon conversion to Ordinary Membership under Rule 13(iv) and (viii) by the nominee of the deceased Subscribing Member (Category B) or of his legal personal representative(s).

- (vi) If the nominee of the deceased Patron or Member or of his legal personal representative(s) is his spouse or child, no transfer fee shall be payable upon transfer of membership as provided for in this Rule but save as aforesaid, a transfer fee shall be payable by the nominee in accordance with Rule 10 hereof.

26. GENERAL COMMITTEE

- (i) Subject to Rule 28, the affairs of the Members shall be regulated by the General Committee which shall consist of the following:
 - (a) President;
 - (b) Vice-President;
 - (c) Captain;
 - (d) Treasurer;
 - (e) Seven (7) ordinary General Committee Members; and
 - (f) Maximum of three (3) ordinary General Committee Members co-opted by the President.
- (ii) The President, Captain and Treasurer shall be appointed by the Chairman or Deputy-Chairman and each shall hold office for a term of two (2) years following his appointment.
- (iii) One (1) of the seven (7) ordinary General Committee Members under paragraph (i)(e) above shall be the nominee of the Director-General of Civil Aviation.

- (iv) The President shall have the power, after consulting the Chairman, to co-opt not more than three (3) ordinary General Committee Members.
- (v) The General Committee may appoint anyone from among the ordinary General Committee Members to be the Vice-Captain.
- (vi) Save for the Presidency and Captaincy, no other position in the General Committee may be filled by the same person for more than two (2) consecutive terms. For the avoidance of doubt, each such other position in the General Committee refers to (a) the Vice-Presidency, (b) the Treasurership, and (c) the ordinary General Committee Membership. In the exercise of his co-option powers under paragraph (iv) the President may in his absolute discretion allow any such Member to serve in that capacity for more than two (2) consecutive terms.
- (vii) No Member shall be elected or appointed to serve in the General Committee unless he is a citizen or Permanent Resident of Singapore.
- (viii) Any decision of the General Committee shall be made by a simple majority. The President, or the Chairman of the meeting (as the case may be), shall have a casting vote.

27. DUTIES OF OFFICE BEARERS

- (i) The President shall have oversight of the general conduct of the affairs of the Club, chair the General Committee meetings and also represent the Club in its dealings with external parties.
- (ii) The Vice-President shall assist the President and deputise for him in his absence. He shall also assume such other functions as assigned by the General Committee.
- (iii) The Captain is the Chairman of the Greens Committee and shall have oversight of all golfing activities of the Club.
- (iv) The Treasurer shall have oversight of the proper administration of all funds belonging to or under the control of the Club, shall direct the preparation and submission of the Annual Statement of Accounts for auditing and shall report to the General Committee on the financial state of the Club
- (v) The Vice-Captain shall deputise for the Captain in his absence. He shall also perform any other duties that may be assigned to him by the Captain from time to time.
- (vi) Ordinary General Committee Members shall attend the General Committee meetings and perform duties assigned by the General Committee from time to time.

28. POLICY, DECISIONS AND DIRECTIONS

Notwithstanding the provisions of these Rules, the Chairman or the Deputy-Chairman shall be responsible for the overall policy of the Club and may from time to time give such directions to the General Committee as he deems fit and the General Committee shall abide by such directions.

29. POWER TO APPOINT COMMITTEE(S)

- (i) The General Committee may appoint a Committee or Committees to be constituted as the General Committee thinks fit and may delegate to such Committee(s) such part of its duties or powers as the General Committee deems fit
- (ii) The President shall appoint a Disciplinary Panel to investigate into any complaint against a Member who acts in any way prejudicial to the interests of the Club or its Members, or breaks any Rule or Bye-Law of the Club.
 - (a) The Disciplinary Panel shall consist of not more than three (3) Members of the General Committee and a maximum of five (5) other Members none of whom shall be from the General Committee. The Chairman and a maximum of two (2) Deputy Chairmen of the Disciplinary Panel shall be appointed by the President.
 - (b) The tenure of the Disciplinary Panel appointed above shall be for an initial period of two (2) years and may be extended for such further period and on such terms as the President deems fit

30. APPOINTMENT OF COMMITTEES

The General Committee shall appoint the following Committees:

- (i) **Audit Committee** – This Committee shall comprise the Deputy-Chairman of the Club as the Committee Chairman, and a minimum of three (3) and no more than six (6) other members to be nominated by the Committee Chairman and approved by the General Committee. At least one (1) Member of the Audit Committee shall be from the General Committee. To maintain independence, Chairpersons of all other operating Committees should be excluded from the Audit Committee and the majority of members in this Committee should not be from the General Committee.
- (a) The Audit Committee shall perform the responsibilities assigned to it by the General Committee including monitoring the integrity of the financial statements and any formal announcements on the Club's performance to ensure that they are in compliance with the accounting standards and legal or regulatory requirements; and monitor adherence to the Club's Code of Governance.
- (b) The Audit Committee is authorised to approve annual audit plans and to recommend external auditors for the approval of the General Committee.

- (ii) **Greens Committee** – This Committee shall comprise the Club Captain as the Committee Chairman, Vice- Captain, Lady Captain and a minimum of three (3) and no more than six (6) other members to be nominated by the Captain and approved by the General Committee. The Vice-Captain is appointed by the General Committee pursuant to Rule 26(v), while the Lady Captain is appointed by the Captain.

- (a) The Greens Committee shall perform the responsibilities assigned to it by the General Committee or Rules and Bye-Laws of the Club in relation to golf course maintenance and operations.

- (iii) **Finance Committee** – This Committee shall comprise the Treasurer as the Committee Chairman, and a minimum of three (3) and no more than six (6) other members to be nominated by the Treasurer and approved by the General Committee.

- (a) The Finance Committee shall perform the responsibilities assigned to it by the General Committee or Rules and Bye-Laws of the Club in relation to financial and investment policy, financial management and other matters affecting the financial well-being of the Club, both current and long term.

- (iv) The Committees constituted under this Rule are authorised to approve expenditures up to S\$40,000.00 for any single item/project unless otherwise directed by the General Committee. Any expenditure exceeding this amount shall require the approval of the General Committee.
- (v) Any decision by the Committees constituted under this Rule shall be made by a simple majority. The Committee Chairman, or the Chairman of the meeting (as the case may be), shall have a casting vote.

31. DUTIES OF GENERAL MANAGER OF THE CLUB

- (i) In its day-to-day administration, the Club shall be managed by the General Manager who shall be appointed by the General Committee with the approval of the Chairman or the Deputy-Chairman.
- (ii) The General Manager shall also be the Secretary of the Club.

32. ELECTION / APPOINTMENT OF GENERAL COMMITTEE

- (i) Except for those persons mentioned in paragraphs (ii), (iii) and (iv) of Rule 26, all Members of the General Committee shall be elected biennially by the Members at an Annual General Meeting and shall remain in office unless they vacate office during their term of office. For the avoidance of doubt, the Members of the General Committee to be elected are the Vice-President and six (6) ordinary General Committee Members.
- (ii) Where, in respect of any election of the General Committee Members referred to in paragraph (i), there is a tie for the highest number of votes, the Chairman of the election meeting shall have a casting vote.
- (iii) Should any of the said elected General Committee Member vacate his office during his term of office, such vacancy may be filled by appointment by the General Committee until the next election of the General Committee provided that such candidate satisfies the requirements set out in paragraph (i) of Rule 33.
- (iv) Should any of the General Committee Members mentioned in paragraphs (ii), (iii) and (iv) of Rule 26 vacate his office during his term of office, such vacancy may be filled by appointment by the respective appointers under paragraphs (ii), (iii) and (iv) of Rule 26 provided that such candidate satisfies the requirements set out in paragraph (i) of Rule 33.

33. ELECTION / APPOINTMENT TO THE GENERAL COMMITTEE

- (i) Every candidate for election, or appointment pursuant to paragraphs (ii), (iii) and (iv) of Rule 26, to the General Committee must satisfy the requirements set out below:
 - (a) Shall not be prohibited from holding such office by reason of any Act of Parliament;
 - (b) Shall not have been convicted of any criminal offence which involved an element of dishonesty or moral turpitude nor have been convicted of any offence relating to public nuisance, misdemeanor for fighting, assault, intimidation, rioting or other similar offences;
 - (c) Shall not have had any adjudication order, receiving order or bankruptcy order made against him;
 - (d) Shall not be insane or of unsound mind;
 - (e) Shall not have committed any act that may bring disrepute to himself or the Club;
 - (f) Shall not within a period of five (5) years preceding the date of election have been suspended from membership from the Club; provided always that the General Committee shall, if it deems fit, have the power to review and examine the candidate on the nature of the matter he has failed to satisfy in any of the preceding paragraphs.

- (ii) The office of a General Committee Member shall be vacated in any one of the following events:-
- (a) If he becomes prohibited from holding such office by reason of any Act of Parliament;
 - (b) If he becomes convicted of any criminal offence which involved an element of dishonesty or moral turpitude or becomes convicted of any offence relating to public nuisance, misdemeanor for fighting assault, intimidation, rioting or other similar offences;
 - (c) If he has an adjudication order, receiving order or bankruptcy order made against him;
 - (d) If he is found to be insane or of unsound mind;
 - (e) If he commits any act that may bring disrepute to himself or the Club;
 - (f) If he dies;
 - (g) If he resigns from office in writing addressed to the General Committee and delivered to the General Manager;
 - (h) If his term in office is terminated in accordance with these Rules;
 - (i) If for any reason he ceases to be a member of the Club or his Membership is suspended.

34. CONVENING OF GENERAL COMMITTEE MEETING

The General Committee shall meet as and when necessary but in any case not less than once in every two (2) months.

35. QUORUM FOR GENERAL COMMITTEE MEETING

- (i) At all General Committee meetings, the President or, in his absence, the Vice-President shall take the Chair. Should the President and the Vice-President be absent, the General Committee shall elect a Chairman. The Chairman of the Meeting shall have a casting vote.

- (ii) Six (6) Members of the General Committee shall form a quorum.

36. EXPENDITURE

The General Committee shall have full power to purchase all machinery, equipment, furniture and to incur all necessary expenditure in connection with the upkeep and maintenance of the Club and its facilities and the sporting activities of the Members up to a maximum of S\$50,000.00 for any single item unless otherwise directed by the Chairman or the Deputy-Chairman. Any expenditure exceeding this amount whether for the purpose stated above or otherwise shall require the specific approval of the Chairman or the Deputy-Chairman

37. POWERS TO BORROW

The General Committee may, with the concurrence of the Chairman or the Deputy–Chairman, from time to time raise or borrow for the purposes of the Club such sums of money as it thinks proper and may raise or secure the payment of such monies in such manner and upon terms and conditions in all respects as it thinks fit, and for this purpose, the Treasurer shall be empowered to execute all documents relating to such loans.

38. BYE-LAWS RELATING TO THE USE OF RECREATIONAL FACILITIES, ETC.

The General Committee may prescribe Bye-Laws relating to the conduct of Members, the use of the Club's recreational facilities and conduct of games.

39. POWERS OF GENERAL COMMITTEE TO MAKE, AMEND, ADD TO OR REPEAL THESE RULES WITH THE EXCEPTION OF RULES 6 & 28

The General Committee shall, subject to these Rules, have full power to make, amend, add to or repeal these Rules with the exception of Rules 6 & 28. No amendment, addition or repeal of these Rules shall take effect without the written approval of the Chairman or Deputy-Chairman. The General Committee shall, subject to these Rules, have full power to decide all questions relating to the management of the Club and all questions arising out of or not covered by any rule.

40. RESERVATION OF CLUB PREMISES

- (i) The General Committee may, at any time and from time to time, by notice reserve the whole or any part of the Club buildings or premises for any purpose whatsoever for such period or periods and subject to such provisions and limitations as to entry thereon whether by Members or any other person or otherwise as the General Committee deems fit

- (ii) The General Committee may at any time allow part of the Club building to be used for a guest function by any Member subject to such conditions as the General Committee may determine.

41. ANNUAL GENERAL MEETING AND MATTERS TO BE DISCUSSED

- (i) The Annual General Meeting of the Club shall be held each year in the month of April at such time and place as the General Committee may determine for the following purposes:
 - (a) To receive the Annual Report and pass the Accounts for the preceding financial year

 - (b) To elect Members of the General Committee biennially subject to Rule 32;

 - (c) To appoint Auditors for the ensuing year;

- (d) To transact any other business of which seven (7) clear days' notice has been given in writing to the Secretary.
- (ii) Paragraph (i) of this rule shall take effect after the facilities of the Club have been made available to its Members.

42. EXTRAORDINARY GENERAL MEETING

The General Committee shall call an Extraordinary General Meeting when any question of importance arises and shall be bound to do so on receipt of a requisition signed by not less than one hundred (100) Members who shall state thereon the purpose for which they desire the meeting to be called.

43. NOTICE OF GENERAL MEETING

Notice of every General Meeting setting forth the agenda for discussion at such General Meeting shall be sent to each Member resident in Singapore fourteen (14) clear days before the date of the meeting by post or circular and shall be posted on the Club Notice Board for the same period.

44. QUORUM FOR GENERAL MEETING AND EXTRAORDINARY GENERAL MEETING

In any General Meeting, thirty (30) voting Members, or if the meeting is called on the requisition of Members, one hundred (100) Members shall form a quorum provided that if within half an hour from the time appointed for the meeting a quorum is not present, the meeting if convened by the requisition of Members shall be dissolved; in any other case, it shall stand adjourned to the same day two (2) weeks later, at the same time and place. Except for Extraordinary General Meetings called on the requisition of Members, if at the adjourned meeting a quorum is not present within half an hour from the time appointed, the Members present shall be a quorum.

45. THE RIGHT TO VOTE

Only Ordinary Members, Subscribing Members (Category A), Subscribing Members (Category B) and nominees of Corporate Members shall have the right to vote at any General Meeting of the Club.

There shall be no voting by proxy.

46. AUDIT

The accounts of the Club shall be audited by an approved firm of Accountants to be appointed at the Annual General Meeting, and no partners or employees of this firm shall be eligible to sit on the General Committee or the Finance Committee.

47. PROHIBITIONS

- (i) Gambling of any kind is forbidden on the Club premises. The introduction of materials for drug-taking and of bad characters into the premises is prohibited.
- (ii) Notwithstanding the provisions of paragraph (i) above, jackpot machines may be installed in the premises and lotteries organised with the specified approval of the General Committee and the relevant government authorities.
- (iii) The funds of the Club shall not be used to pay the fines of Members who have been convicted in Court.
- (iv) No Member shall borrow in the name of or pledge the credit of the Club.
- (v) The Club shall not attempt to restrict or in any other manner interfere with trade or prices or engage in any trade union activity as defined in any written law relating to trade unions for the time being in force in Singapore.

- (vi) The Club shall not indulge in any political activity or allow its funds and/or premises to be used for political purposes.
- (vii) No Member shall reprimand a Club employee. If a Member has any cause of complaint against a Club employee, he shall bring the same to the General Committee in writing.
- (viii) No Member shall give the address of the Club in any advertisement, or use the Club address for business purposes. No notice or placard, written or printed, shall be exhibited, put in the Club premises, or in any way brought to the notice of Members without the sanction of the General Committee.

48. CLUB PROPERTY

No person shall take away, or permit to be taken away from the Club premises under any pretence whatever or shall damage or destroy any property of the Club. If a Member offends against this rule, he shall, and if a guest offends against this rule, the member who introduced him shall, pay the costs of replacement and/or repairs and be subject to such disciplinary action as the General Committee may think fit

49. NOTICES

- (i) No notice or placard, written or printed, shall be put up in the Clubhouse without the sanction of the General Manager.
- (ii) Every Member shall communicate any change of address to the General Manager. Such address shall be inserted in the Register of Members.
- (iii) A notice to any Member sent by post to his address in the Register of Members shall be deemed to have been duly delivered on the day following the date of posting.

50. DISCIPLINE

(1) Discipline

- (a) A complaint against a Member who acts in any way prejudicial to the interests of the Club or its Members, or breaks any Rule or Bye-Law of the Club shall be made in writing to the General Manager.
- (b) Upon receipt of the complaint, the General Manager shall have the power to mediate in any matter arising from the complaint between the Member concerned and the complainant. If at the end of thirty (30) days from the date of the receipt of the complaint the mediation has failed to achieve a resolution of the matter, the General Manager shall refer the complaint to the Chairman of the Disciplinary Panel.

- (c) Where the General Manager refers the complaint to the Chairman of the Disciplinary Panel, the Chairman shall constitute a Disciplinary Committee comprising a presiding Chairman and two (2) Members from amongst Members of the Disciplinary Panel, who will then consider the complaint referred by the General Manager.
- (d) If the Disciplinary Committee considers that the complaint is without merit and no sufficient cause exists which justifies any further investigation, the Disciplinary Committee shall direct the General Manager to inform the complainant accordingly.
- (e) If the Disciplinary Committee considers that there is sufficient cause to justify calling on the Member concerned to answer the complaint against him, the Disciplinary Committee shall direct that a notice in writing by the General Manager be given to the Member concerned enclosing a copy of the complaint and inviting the Member concerned to give any written explanation which he may wish to offer within fourteen (14) days of the notice.
- (f) Upon consideration of the written explanation of the Member concerned, the Disciplinary Committee shall determine if it is necessary to hold an inquiry to deal with the complaint.

- (g) If the Disciplinary Committee is of the view that no inquiry is necessary, the Disciplinary Committee shall proceed to make its decision.
- (h) If the Disciplinary Committee is of the view that an inquiry should be held to deal with the complaint, a notice in writing shall be given to the Member concerned calling him to attend the inquiry. Such notice shall not be less than fourteen (14) days. At the inquiry, the Member concerned shall have the right to appear in person to conduct his own defence but shall not be entitled to be represented by counsel or any other person unless otherwise allowed by the Chairman of the Disciplinary Committee.
- (i) If the Member concerned chooses not to attend the inquiry in answer to the notice calling upon him/her to do so, the Disciplinary Committee may nevertheless proceed in his/her absence.
- (j) The Disciplinary Committee shall have the power to:-
 - (i) dismiss the complaint; or
 - (ii) issue a letter of warning or reprimand; or
 - (iii) suspend his membership for a period not exceeding two (2) years; or
 - (iv) order that he be expelled from the Club; or
 - (v) do any combination of the above.

- (k) Any decision of the Disciplinary Committee shall be made by a simple majority.
- (l) The General Manager shall notify the Member concerned of the Disciplinary Committee's decision in writing.
- (m) Where after a Disciplinary Committee has commenced consideration of any complaint, any member of the Disciplinary Committee is unable for any reason whatsoever to continue with the matter, the Chairman of the Disciplinary Panel may fill the vacancy by appointing a new member from amongst the members of the Disciplinary Panel or appoint another Disciplinary Committee to continue with the consideration of the complaint.
- (n) The Disciplinary Committee so reconstituted or appointed may:-
 - (i) with the consent of the Member concerned, have regard to the evidence given, the arguments adduced and any orders made during the proceedings before the previous Disciplinary Committee; or
 - (ii) consider the matter afresh.

(2) Appeals

- (a) Any Member who is dissatisfied with the decision of the Disciplinary Committee may appeal in writing to the General Committee within fourteen (14) days of the Member concerned being notified of the decision of the Disciplinary Committee.

- (b) For the purpose of considering an appeal under this rule, five (5) members of the General Committee consisting of a presiding Chairman and four (4) members shall be present to constitute a quorum. Members of the General Committee considering the appeal shall not include its Members who have been appointed to the Disciplinary Panel or the Disciplinary Committee.
- (c) The General Committee shall, when considering an appeal, call for the record and decision of the Disciplinary Committee and shall be at liberty to either hear the matter afresh, call for additional evidence, recall certain witness or simply consider the merits of the appeal by reviewing the record.
- (d) Where the Member concerned is required to appear before the General Committee, he shall not be entitled to be represented by counsel or any other person unless otherwise allowed by the Chairman of the General Committee considering the appeal.
- (e) In considering an appeal, the General Committee shall have the power to affirm, vary or set aside the decision of the Disciplinary Committee or make such other order as it deems fit
- (f) Any decision of the General Committee shall be made by a simple majority.

- (g) The General Manager shall notify the Member of the General Committee's decision in writing.
- (3) A Member whose membership is suspended under this Rule shall cease to enjoy all the rights and privileges of membership during the period of the suspension but shall remain liable for his monthly subscription and all other monies that are due and payable.
- (4) A Member who is expelled as a Member under this Rule shall not thereafter be eligible as a candidate for membership of the Club.
- (5) Such Member if he holds a transferable membership shall, subject to these Rules, transfer his membership within three (3) months of his expulsion. If he does not transfer his membership within the said period of three (3) months, the Club shall have the right to transfer his membership on his behalf. All expenses incurred by the Club in connection with the transfer and all monies due to the Club, if any, shall be deducted from the proceeds of sale. The balance of the proceeds of sale shall be paid to the Member.

51. DISSOLUTION

- (i) The Club may be dissolved only by a resolution of a General Meeting of the Club convened in accordance with the provisions of these Rules.

Provided always that notwithstanding these Rules:-

- (a) the quorum for such a Meeting shall be not less than four-fifths of the Members of the Club for the time being resident in Singapore and entitled to vote; and
 - (b) the resolution proposing such dissolution is supported by not less than 75% of those present at the Meeting.
- (ii) In the event of the Club being dissolved as provided above, all debts and liabilities legally incurred on behalf of the Club shall be fully discharged and the remaining funds and all properties realised shall be donated to charitable institutions.
- (iii) Notice of dissolution shall be given within seven (7) days of the dissolution to the Registrar of Societies.

52. TRUSTEE

- (i) The Trustee of the Club shall be a trust corporation (within the meaning assigned thereto under the Trustee Act (Cap.337)) and shall be appointed by the General Committee.
- (ii) All immovable property and investments of the Club shall be vested in the Trustee in a nominee capacity and the Trustee shall in no way be responsible for the management of such property.
- (iii) The Trustee shall deal with the property of the Club as directed by resolution of the General Committee (of which a copy certified by the President and Secretary shall be conclusive evidence) and shall be indemnified against any risk and expense out of the property of the Club.

- (iv) The Trustee shall hold office until resignation or until removed from office by a resolution of the General Committee (which may for any reason seem sufficient to a majority of the members of the General Committee present and voting at any meeting remove any Trustee from the office of Trustee) or until it is dissolved. Where by reason of any such resignation, removal or dissolution it shall appear necessary to the General Committee that a new Trustee shall be appointed, the General Committee shall by resolution nominate another trust corporation to be appointed the new Trustee. For the purpose of giving effect to such nomination the President is nominated as the person to appoint the new Trustee of the Club within the meaning of the Trustee Act (Cap. 337) Section 40, and he shall by deed appoint the trust corporation so nominated by the General Committee as the new Trustee, and the provisions of the Trustee Act (Cap. 337) shall apply to any such appointment. Any statement of fact in any such deed of appointment shall, in favour of a person dealing bona fide and for value with the Club or the General Committee, be conclusive evidence of the fact so stated.
- (v) The General Committee may pay to the Trustee of the Club as remuneration such sums as it shall from time to time determine.

53. INTERPRETATION OF RULES

The General Committee shall, subject to these Rules, be the sole authority for the interpretation of these Rules and all the Bye-Laws made hereunder, and the decision of the General Committee thereon shall be final and binding on all Members of any class.

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